

ERP Consolidation Layer (Microsoft Dynamics AX)

Client Subsidiary of a national telecommunications operator

Role Project Manager, Enterprise Architect, Solution Architect, Business Analyst, Microsoft Dynamics Administrator

Period 2008-08 — 2010-08

CONTEXT

Leadership could not consistently see where money was spent or how budget-linked contracts were executed; documentation lagged real system behaviour and data meaning was unclear — opacity at the worst possible moment for a company under pre-sale time pressure.

APPROACH

Chose a unified operational backbone over minor fixes to legacy tools, consolidating retail/trade accounting, payroll, and budgeting into one reporting view — favouring auditability and predictability over customisation under the pre-sale window.

OUTCOME

Stood up Microsoft Dynamics AX as a single ERP consolidation layer across Subsidiary of a national telecommunications operator's finance, trade, payroll, and budgeting streams, giving executives one decision-ready management-reporting view ahead of acquisition.

- Single ERP consolidation layer across the accounting, payroll, and budgeting streams.
- More accurate, timely operational and financial data for executive governance and decision-making.
- Stronger controllability and reporting credibility, supporting company-value positioning ahead of acquisition.

KEY RESULT

Implemented Microsoft Dynamics AX as a consolidation layer for finance, trade, payroll, and budgeting, enabling transparent management reporting and stronger controllability ahead of acquisition.